



125 EAST 11TH STREET, AUSTIN, TEXAS 78701-2483 | 512.463.8588 | WWW.TXDOT.GOV

March 31, 2022

RE: I-35 Northeast Expansion (NEX) South Project – Industry Workshop Invitation

Dear Interested Colleague:

The Texas Department of Transportation (TxDOT) will be conducting an Industry Workshop for the I-35 NEX South Project (Project). TxDOT cordially invites representatives of your team to this workshop to discuss the Project and business opportunity programs.

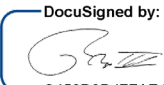
The Project's Industry Workshop will be on Thursday, April 7, 2022, from 2:00 pm to 3:00 pm. Representatives will have the opportunity to attend the workshop in person in the Large Conference Room at the Bexar Metro Area Office, located at 9320 SE Loop 410, San Antonio, Texas, 78223. TxDOT is also offering a virtual attendee option. Instructions for Virtual Registration can be found on the project webpage at the following address:

<https://www.txdot.gov/inside-txdot/division/alternative-delivery/i-35-nex-south/rfq.html>.

The Texas Department of Transportation welcomes this opportunity to have a meaningful discourse with all potential Proposers concerning TxDOT's approach to the procurement and implementation of its business opportunity programs. Attendance at this workshop is not mandatory and interested parties will remain eligible to submit a qualifications statement if they do not attend.

The Texas Department of Transportation looks forward to your attendance at the Industry Workshop and to continuing to work with you during the upcoming procurement of the Project.

Sincerely,

DocuSigned by:

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Robert Moya III, P.E.
Authorized Representative
San Antonio District

cc: Gina E. Gallegos, P.E., San Antonio District Engineer, TxDOT
Lea Jacobson, P.E., San Antonio District, TxDOT
Carol Luschen, P.E., Alternative Delivery Division, TxDOT
Scott Spradlin, P.E., Alternative Delivery Division, TxDOT
Matt McCarter, Alternative Delivery Division, TxDOT
Jack Ingram, General Counsel Division, TxDOT