Alamo Colleges Workforce Center of Excellence
Atrium Conference Center, Rm. 117
203 Norton St.
San Antonio, TX

May 31, 2017
8 a.m. – 3 p.m.
<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>8–8:30 a.m.</td>
<td>COFFEE AND NETWORKING</td>
</tr>
<tr>
<td>8:30–9 a.m.</td>
<td>WELCOME AND INTRODUCTIONS</td>
</tr>
<tr>
<td></td>
<td>Rolando B. Pablos, Texas Secretary of State and Chair, Border Trade Advisory Committee</td>
</tr>
<tr>
<td></td>
<td>Reyna Torres Mendivil, Ambassador, Consul General of Mexico in San Antonio</td>
</tr>
<tr>
<td></td>
<td>Tryon D. Lewis, Chair, Texas Transportation Commission</td>
</tr>
<tr>
<td>9–9:15 a.m.</td>
<td>ADOPTION OF DEC. 7, 2016, MEETING MINUTES</td>
</tr>
<tr>
<td></td>
<td>Committee adopts minutes from last meeting</td>
</tr>
<tr>
<td></td>
<td>Rolando B. Pablos, Texas Secretary of State and Chair, Border Trade Advisory Committee</td>
</tr>
<tr>
<td>9:15–10:15 a.m.</td>
<td>TEXAS-MEXICO BORDER STRATEGIC TRANSPORTATION BLUEPRINT</td>
</tr>
<tr>
<td></td>
<td>Get input on the Texas-Mexico Border Strategic Transportation Blueprint recommendations and implementation</td>
</tr>
<tr>
<td></td>
<td>Michael Bomba, University of North Texas</td>
</tr>
<tr>
<td></td>
<td>Juan Carlos Villa, Texas A&amp;M Transportation Institute</td>
</tr>
<tr>
<td></td>
<td>Jolanda Prozzi, Texas A&amp;M Transportation Institute</td>
</tr>
<tr>
<td>10:15–10:45 a.m.</td>
<td>TEXAS-MEXICO TRADE TRANSPORTATION MASTER PLAN UPDATE</td>
</tr>
<tr>
<td></td>
<td>Brief overview of the Texas-Mexico Trade Transportation Master Plan</td>
</tr>
<tr>
<td></td>
<td>Rolando B. Pablos, Texas Secretary of State and Chair, Border Trade Advisory Committee</td>
</tr>
<tr>
<td></td>
<td>Caroline Mays, Texas Department of Transportation</td>
</tr>
<tr>
<td></td>
<td>Tim Juarez, Texas Department of Transportation</td>
</tr>
<tr>
<td>10:45–11 a.m.</td>
<td>BREAK</td>
</tr>
<tr>
<td>11–11:45 a.m.</td>
<td>LOCAL PERSPECTIVE ON THE IMPORTANCE OF TRADE, LOGISTICS, TRANSPORTATION AND ECONOMIC DEVELOPMENT</td>
</tr>
<tr>
<td></td>
<td>Discussion on the important link between the Texas-Mexico border to the rest of the state</td>
</tr>
<tr>
<td></td>
<td>Moderator: Jorge Canavati, Principal, J. Canavati &amp; Co. LLC</td>
</tr>
<tr>
<td></td>
<td>Ramiro Cavazos, President, San Antonio Hispanic Chamber of Commerce</td>
</tr>
<tr>
<td></td>
<td>Jenna Saucedo-Herrera, President, San Antonio Economic Development Corporation</td>
</tr>
<tr>
<td></td>
<td>Jesse Hereford, Director of Public Affairs, North American Development Bank</td>
</tr>
</tbody>
</table>
11:45 a.m.-12:30 p.m. PERSPECTIVE FROM TEXAS TRADE INTERNATIONAL GATEWAYS: SEAPORTS, LAND PORTS AND INLAND PORTS

Discussion of the role of Texas’ gateways in facilitating trade, economic development and global competitiveness of the state
Moderator: Gerry Schwebel, Executive Vice President, International Bank of Commerce
Panel:
- Sean Strawbridge, Deputy Executive Director, Port of Corpus Christi Authority
- Roland Mower, President, Port San Antonio
- The Honorable Pete Saenz, Mayor, City of Laredo

12:30–1:30 p.m. WORKING LUNCH PANEL: PRIVATE SECTOR PERSPECTIVES ON TRADE AND TRANSPORTATION

Discussion of challenges and opportunities for moving goods across the Texas-Mexico border
Moderator: Tommy Taylor, Director of Oil and Gas Development, Fasken Oil & Ranch Ltd.
Panel:
- Alejandra Bueno, CEO, R&I Solutions
- Yuri Unno, Director for International Trade Policy, Toyota
- Mike Howard, CEO, Howard Energy
- Tom Ramsey, CEO, Centurion Midstream

1:30–2:30 p.m. EXECUTIVE PANEL

Discussion of Texas-Mexico cross-border trade, past and future
Moderator: Rolando B. Pablos, Texas Secretary of State and Chair, Border Trade Advisory Committee
Panel:
- Tryon D. Lewis, Chair, Texas Transportation Commission
- The Honorable John Cornyn, United States Senator, Texas
- The Honorable Will Hurd, United States House of Representatives, Texas

2:30–3 p.m. OPEN DISCUSSION — FUTURE MEETINGS AND TOPICS

Rolando B. Pablos, Texas Secretary of State and Chair, Border Trade Advisory Committee

3 p.m. ADJOURN

Rolando B. Pablos, Texas Secretary of State and Chair, Border Trade Advisory Committee

NEXT COMMITTEE MEETING

August 2017, Date and Location TBD
Alejandra Bueno
CEO, R&I Solutions LLC

Alejandra Bueno is the CEO of R&I Solutions LLC, a cross-border energy consulting firm based in Texas and with operations in Mexico City. She is currently chair of the energy committee at the Asociación de Empresarios Mexicanos (AEM) and works as counsel at the law firm of Cacheaux, Cavazos & Newton LLP in San Antonio. Bueno is licensed to practice law in Mexico and in the U.S. (by the state of New York). She is a member of the U.S.-Mexico Bar Association and of the Academia Mexicana de Derecho Energético (Mexican Academy of Energy Law).

Jorge Canavati
Principal, J. Canavati & Co. LLC

Jorge Canavati is the principal at J. Canavati & Co. LLC, an agency, international commercial representation and consulting company with a focus on logistics and international trade. His company is an agent for BNSF Logistics, a global freight company. He has more than 30 years of experience in international trade, multimodal transportation and air cargo and logistics. Canavati is the author of various articles and editorials on trade and transportation issues with a focus on the NAFTA marketplace. He lectures at various universities and participates on high-level panels at international trade events.

Ramiro Cavazos
President and CEO, San Antonio Hispanic Chamber of Commerce

Ramiro Cavazos is the president and chief executive officer of the San Antonio Hispanic Chamber of Commerce, America’s first Hispanic business organization, founded in 1929. There he provides direction on small business advocacy, international trade expansion, economic research, leadership development, STEM education and workforce investment. Cavazos has also served as the director of research and economic development for the University of Texas Health Science Center at San Antonio, where he helped secure needed funds for the Medical Arts and Research Center and the South Texas Medical Center.

The Honorable John Cornyn
United States Senator, Texas

John Cornyn was first elected to the U.S. Senate in 2002 and is currently serving his third term after being re-elected in 2008 and 2014. In addition to serving on the Senate Finance, Intelligence, and Judiciary committees, Cornyn serves as the majority whip, the second-highest ranking position in the Senate Republican Conference. A San Antonio native, Cornyn has served the people of Texas for the last three decades as a district judge, a member of the Texas Supreme Court and Texas Attorney General, before representing the Lone Star State in the U.S. Senate.
Jesse Hereford

**Director of Public Affairs, North American Development Bank**

Jesse Hereford became director of public affairs at the North American Development Bank in February 2016. Previously, he served as the director of government relations and business development for S&B Infrastructure, a firm ranked 28th in the “Top 500 Design Firms” by ENR: Engineering News-Record Magazine. Hereford was the company’s chief liaison to elected and non-elected officials at the local, state and federal level on issues related to transportation and infrastructure.

Mike Howard

**Chairman and Chief Executive Officer, Howard Midstream Energy Partners LLC**

Mike Howard is an accomplished leader in the energy industry, with more than 20 years of experience developing and managing midstream companies. Since cofounding Howard Midstream Energy Partners LLC (HEP) in June 2011, he has led the company via acquisitions and organic growth projects to own and operate a diverse portfolio of midstream assets. These include more than 700 miles of pipeline in the Eagle Ford and Marcellus shale plays, processing plants in South Texas and major logistics port and railroad hubs on the Texas Gulf Coast. HEP is currently constructing a 200-mile pipeline connecting South Texas gas production to the Monterrey, Mexico, market.

The Honorable Will Hurd

**United States House of Representatives, Texas**

In 2015, Will Hurd was elected to the 114th Congress and currently serves on the Committee of Oversight and Government Reform and chairs the Information Technology Subcommittee. He also sits on the Committee on Homeland Security and is the vice chair of the Border and Maritime Security Subcommittee. In 2017, he was appointed by Speaker Paul Ryan to serve on the House Permanent Select Intelligence Committee, to replace Rep. Mike Pompeo upon his confirmation as director of the CIA. Hurd is a native of San Antonio and represents the 23rd Congressional District of Texas.

Tryon D. Lewis

**Chair, Texas Transportation Commission**

Tryon D. Lewis is chair of the Texas Transportation Commission, which oversees statewide activities of the Texas Department of Transportation. He was appointed to the commission by Gov. Greg Abbott on Feb. 13, 2015. He is a former state representative from Texas’ 81st District, serving from 2008 to 2015. During his career he served as the chair of the Judiciary and Civil Jurisprudence Committee and was the co-chair of the Joint House Senate Committee on Judicial Selection. Lewis also served on the House Higher Education Committee and the House Committee on Public Safety. Prior to his service in the legislature, he held office as a state district judge.
Roland C. Mower  
**President and CEO of Port San Antonio**  
Roland Mower is currently the president and CEO of Port San Antonio. Prior to his arrival at Port San Antonio in September 2014, Mower served for nine years as President and CEO of the Corpus Christi Regional Economic Development Corporation (CCREDC). Under his leadership, CCREDC assisted in attracting $4.6 billion in international and domestic business investment to the Corpus Christi region, including multimillion dollar projects by Austrian, Chinese and Italian firms. These efforts led to the creation and retention of over 8,500 area jobs, particularly in the energy and advanced manufacturing sectors. Prior to his role in Corpus Christi, Mower was CEO of the Research Valley Partnership Inc., a regional economic development corporation in Bryan, Texas.

Rolando Pablos  
**Texas Secretary of State and Chair, Border Trade Advisory Committee**  
Gov. Greg Abbott appointed Rolando B. Pablos as the 111th Texas secretary of state on Jan. 5, 2017. Pablos brings an extensive record of public service to the Office of the Secretary of State, including tenure as a commissioner on the Texas Racing Commission and the Public Utility Commission of Texas. Pablos understands the importance of leveraging strategic community capacity in order to foster economic growth and attract investment to Texas. As a state official and in his private practice, he has played critical roles in the advancement of international trade with Texas, especially through his advocacy for cross-border collaboration between the U.S. and Mexico.

Tom Ramsey  
**Chief Executive Officer, Centurion Midstream**  
Tom Ramsey is the CEO of Centurion Midstream. He has 25 years of energy and finance experience managing a wide range of businesses in crude oil, refined products, natural gas, NGLs and olefins and financial and physical commodity supply and trading. Previously, he served as chief operating officer of Gavilon’s energy segment, where he led the development and growth of a startup midstream business that was later sold to NGL Energy Partners for almost $900 million. Ramsey has also led crude oil, natural gas liquids and olefins businesses at BP.

The Honorable Pete Saenz  
**Mayor, City of Laredo**  
As mayor of Laredo, Pete Saenz’s “New Voice; New Vision” agenda is focused on bringing trust and transparency to city government and bringing new industry and jobs to Laredo. Saenz was elected for 12 years to the Laredo Community College (LCC) board and served four years as president. He was instrumental in the planning and construction of the LCC South Campus. Saenz has built a highly successful and distinguished law practice. He also worked for the U.S. Department of Agriculture as a range conservationist.
Jenna Saucedo-Herrera  
President and CEO, San Antonio Economic Development Foundation  
Jenna Saucedo-Herrera joined the San Antonio Economic Development Foundation (SAEDF) as president and CEO in July 2016. In this capacity, she is responsible for advancing the diversification and growth of the San Antonio regional economy through domestic and international business development, partnerships and market strategies. She also works in close partnership with the San Antonio Works board and executive team, an organizational component of the broader SAEDF operation.

Gerry Schwebel  
Executive Vice President, Corporate International Division, International Bank of Commerce  
Gerardo “Gerry” Schwebel frequently represents International Bank of Commerce (IBC) and its customers in consultation with top government and business leaders in the United States, Mexico and Canada. He has testified before congress on issues of U.S.-Mexico trade, including the North America Free Trade Agreement (NAFTA), U.S.-Mexico transportation and logistics issues, issues related to international finance and most recently on U.S. immigration reform issues. For three decades he has served leading financial institutions in Texas, culminating in his arrival in 1988 as IBC’s first vice president of business and industrial development.

Sean Strawbridge  
Deputy Executive Director and Chief Operating Officer, Port of Corpus Christi Authority  
Sean Strawbridge is the deputy director and COO of the Port of Corpus Christi Authority, the nation’s fourth-largest port in tonnage. He has more than 25 years of experience in the global transportation and energy sectors in both public administration and private sector disciplines, holding senior leadership roles in business and corporate development, large infrastructure development, capital structuring, finance, and public-private partnerships.

Tommy Taylor  
Director of Oil and Gas Development, Fasken Oil & Ranch  
Tommy Taylor has worked for Fasken Oil & Ranch Ltd. for 31 years and currently serves the company as director of oil and gas development. He is a member of the Society of Petroleum Engineers, International Association of Drilling Contractors and past president of the Permian Basin Chapter of the American Association of Drilling Engineers. He serves on the executive board of the Permian Basin Petroleum Association and is a board member of the Southwest Petroleum Short Course in Lubbock, Texas.
**Ambassador Reyna Torres Mendívil**

**Consul General of Mexico in San Antonio**

Before assuming her current responsibilities in April 2017, Reyna Torres Mendívil was the general director for the Protection of Mexicans Abroad. She has held various positions within the Department of Foreign Affairs, including deputy general director for international policy on human rights and deputy chief of staff to the secretary of foreign relations. In 2006, Torres Mendívil was an advisor in the international affairs coordination within Mexican President Felipe Calderón’s transition team. She was appointed deputy chief of mission at the Mexican Embassy in the Czech Republic in 2001 and also served in the Embassy of Mexico in the United States.

**Yuri Unno**

**Director for International Trade Policy, Government and Industry Affairs Toyota Motor North America Inc. (TMA)**

Yuri Unno represents the interests of Toyota on trade issues in front of the executive branch and to Congress, as well as embassies in Washington and other key diplomatic places such as Geneva, Switzerland. She also provides advice and analysis to company executives on international issues that could affect Toyota’s U.S. and global operations. Prior to joining Toyota in 1999, Unno worked as an Asia analyst at G7 Group, a consulting firm providing policy and analysis on financial investments.
Border Trade Advisory Committee

Texas Secretary of State
Rolando Pablos
Presiding Officer

Rafael M. Aldrete
Texas Transportation Institute

Jon Barela
Borderplex Alliance

Luis Alfredo Bazán
Pharr International Bridge

Chris Boswell
Mayor, City of Harlingen

Eduardo A. Campirano
Port of Brownsville

Andrew Canon
Hidalgo County MPO

Ramsey Cantu
Mayor, City of Eagle Pass

Paul A. Cristina, P.E.
BNSF Railway

Arturo Dominguez
Kansas City Southern Railroad

Ed Drusina
International Boundary and Water Commission

Texas International Produce Association

Veronica Escobar
Judge, El Paso County

John Esparza
Texas Motor Transportation Association

Josue Garcia, Jr.
Cameron County Bridge System

Robert Garza
Mayor, City of Del Rio

Cynthia Garza-Reyes
Pharr Economic Development Corporation

Jake Giesbrecht
Presidio International Port Authority

Julie Guerra Ramirez
Progreso International Bridge

Rob Harrison
Center for Transportation Research, UT - Austin

Oscar Leeser
Mayor, City of El Paso

Marta A. Lopez
Donna-Rio Bravo International Bridge

John B. Love III
Councilman District 2, City of Midland, Texas

Brenda Mainwaring
Union Pacific Railroad

Tony Martinez
Mayor, City of Brownsville

Mathew McElroy
City of El Paso

Germán Rico
East Kelly Railport

Pete Saenz
Mayor, City of Laredo

Gerardo “Gerry” Schwebel
International Bank of Commerce

Tommy Taylor
Fasken Oil and Ranch

Sam Vale
Starr-Camargo Bridge Company

Rigoberto Villarreal
McAllen-Hidalgo and Anzalduas International Bridges