<table>
<thead>
<tr>
<th></th>
<th>Today’s Agenda</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Introduction (slides 3-6)</td>
</tr>
<tr>
<td>2</td>
<td>Stakeholder Engagement – Round 1 Summary (slides 7-16)</td>
</tr>
<tr>
<td>3</td>
<td>Goals &amp; Objectives: Refinement and Prioritization (slides 17-23)</td>
</tr>
<tr>
<td>4</td>
<td>Data Collection: Methodology, Inventory, and Analysis (slides 24-35)</td>
</tr>
<tr>
<td>5</td>
<td>Corridor Designation (slides 36-38)</td>
</tr>
<tr>
<td>6</td>
<td>Needs Assessment (slides 39-62)</td>
</tr>
<tr>
<td>7</td>
<td>Next Steps (slide 63)</td>
</tr>
<tr>
<td>8</td>
<td>Closing Remarks (slide 64)</td>
</tr>
</tbody>
</table>
The BTMP will support the facilities and the multimodal transportation system that serve the Texas-Mexico border.

It will facilitate coordination and collaboration between Texas and Mexico on:

- binational planning and programming
- implementation of policies, programs, and projects at border crossings

**Binational effort**

**Data-driven**

**Consensus-oriented**

**Binational stakeholder participation and public engagement**

**Encompassing entire Texas-Mexico border**
### BTMP Development Phases & Milestones

<table>
<thead>
<tr>
<th>PHASE 1: BINATIONAL STUDY &amp; DATA COLLECTION</th>
<th>PHASE 2: GATHER INPUT &amp; CORRIDOR ANALYSIS</th>
<th>PHASE 3: BUILD BINATIONAL CONSENSUS ON TRANSPORTATION SOLUTIONS</th>
<th>PHASE 4: REFINE ANALYSIS &amp; COMMUNICATE FINDINGS</th>
<th>FINAL REPORT</th>
</tr>
</thead>
</table>

#### MILESTONES
- Project Management Plan
- Stakeholder Engagement Plan
- Data Collection Plan
- Goals & Objectives
- High-Level Prioritization Process

#### MILESTONES
- Study Area
- Data Inventory
- Identification of Multimodal Corridors
- Corridor Analyses (SWOT, Trends)

#### MILESTONES
- Future Scenarios
- Cost Benefit Analysis and Economic Impact of Alternatives
- Feasibility Analysis of Alternatives

#### MILESTONES
- Prioritization of Alternatives
- Implementation Plan of High-Ranking Alternatives

#### MILESTONES
- Final Report
BTMP Geographical Scope

- **BTMP Focus**
  - Binational, multimodal corridors that are connected by border crossings
  - Movement of people and goods

- **“Spheres of Influence”**
  - Sphere 1: 100 km/60 miles north and south of border
  - Sphere 2: Key population and goods production centers in Border States
  - Sphere 3: Five Border States
  - Sphere 4: U.S. and Mexico
  - Sphere 5: U.S., Mexico, and Canada (NAFTA/USMCA)
### Committee Roles and Responsibilities

#### Border Trade Advisory Committee (BTAC)

<table>
<thead>
<tr>
<th>Roles and Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Participation and guidance is critical throughout decision points</td>
</tr>
<tr>
<td>Input on Plan Goals and Objectives</td>
</tr>
<tr>
<td>Assist with public and stakeholder outreach</td>
</tr>
<tr>
<td>Identification of issues, needs, and challenges</td>
</tr>
<tr>
<td>Provide feedback on policies, programs, and projects</td>
</tr>
<tr>
<td>Input on Implementation Plan</td>
</tr>
<tr>
<td>Review documents and recommend plan to Commission</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Meeting Frequency</th>
</tr>
</thead>
</table>

#### Binational Regional Steering Committees (BNRSCs)

<table>
<thead>
<tr>
<th>Roles and Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Input on the Plan Goals and Objectives</td>
</tr>
<tr>
<td>Contribute to the development of the Plan</td>
</tr>
<tr>
<td>Identification of issues and needs</td>
</tr>
<tr>
<td>Provide data and other information</td>
</tr>
<tr>
<td>Development of recommendations</td>
</tr>
<tr>
<td>Prioritization of programs and projects</td>
</tr>
<tr>
<td>Assist with public and stakeholder outreach</td>
</tr>
<tr>
<td>Implementation of the Plan</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Meeting Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Every other month (before BTAC)</td>
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</table>

#### Binational Stakeholder Coordination

<table>
<thead>
<tr>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Guidance on the development of the BTMP</td>
</tr>
<tr>
<td>Binational data collection</td>
</tr>
<tr>
<td>Identification of binational issues and needs</td>
</tr>
<tr>
<td>Provide input on corridor identification and designation</td>
</tr>
<tr>
<td>Build binational consensus on transportation solutions</td>
</tr>
<tr>
<td>Provide input on prioritization criteria</td>
</tr>
<tr>
<td>Review and comment on recommendations</td>
</tr>
<tr>
<td>Provide input into Plan implementation</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Meeting Frequency</th>
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</thead>
<tbody>
<tr>
<td>Quarterly</td>
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</tbody>
</table>

---

**Texas-Mexico Border Transportation Master Plan**

June 5, 2019
STAKEHOLDER ENGAGEMENT
Stakeholder Engagement – Round 1

Rio Grande Valley/Tamaulipas Region (Pharr)
- April 2: Stakeholder Workshop
- April 3: BNRSC Meeting
- April 9: Public Meeting

Laredo/Coahuila/Nuevo Leon/Tamaulipas Region (Laredo)
- April 22: Public Meeting
- April 23: Stakeholder Workshop & BNRSC Meeting
- April 24: Stakeholder Workshop (Eagle Pass)

El Paso/Santa Teresa/Chihuahua Region (El Paso)
- April 29: Public Meeting
- April 30: Stakeholder Workshop & BNRSC Meeting
# El Paso/Santa Teresa/Chihuahua Region

<table>
<thead>
<tr>
<th></th>
<th>BNRSC</th>
<th>Stakeholder Workshop</th>
<th>Public Meeting</th>
</tr>
</thead>
<tbody>
<tr>
<td>US</td>
<td>46</td>
<td>64</td>
<td>62</td>
</tr>
<tr>
<td>Mexico</td>
<td>14</td>
<td>9</td>
<td>2</td>
</tr>
<tr>
<td>Total</td>
<td>60</td>
<td>73</td>
<td>64</td>
</tr>
</tbody>
</table>

Texas-Mexico Border Transportation Master Plan

June 5, 2019
## Public Meeting

<table>
<thead>
<tr>
<th>Issues/Challenges</th>
<th>Opportunities</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Safety is a concern while crossing (on Mexican side)</td>
<td>• Bicycle lanes</td>
</tr>
<tr>
<td>• Heavy student crossing (primary and secondary)</td>
<td>• Separate cars from trucks</td>
</tr>
<tr>
<td>• Commercial traffic blocks lanes for personal vehicles at border crossings</td>
<td>• Binational bus services with dedicated lanes</td>
</tr>
<tr>
<td>• Congestion at border crossings</td>
<td>• Implement pre-inspection programs</td>
</tr>
<tr>
<td>• Need for more multimodal connectivity at border crossings</td>
<td>• Develop parking solutions</td>
</tr>
<tr>
<td></td>
<td>• Increased communication about lane closures</td>
</tr>
</tbody>
</table>
## Issues/Challenges

- Growing vehicle wait times leading to more pedestrian and bicycle crossings
- Cargo of the exporting firms and the FAST lanes are not aligned
- Insufficient CBP staffing at border crossings
- Connectivity
- Insufficient hours of operations at border crossings

## Opportunities

- Balance national security and efficiency of border
- Technology-centered solutions and pilot projects
- Increased communication about wait times
- Develop pedestrian amenities
- Additional express lanes at border crossings
<table>
<thead>
<tr>
<th>Issues/Challenges</th>
<th>Opportunities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lack of infrastructure on the Mexican side</td>
<td>Emphasize trade system by region with specialty crossings</td>
</tr>
<tr>
<td>Issues with security</td>
<td>Utilize rail system between Chihuahua and the US</td>
</tr>
<tr>
<td>Need more promotion of international trade assets in the region, including rail transfer facility</td>
<td>Develop specific projects to improve border crossings</td>
</tr>
<tr>
<td>More funding needs than available funding</td>
<td>Collaboration between Mexican and US authorities</td>
</tr>
<tr>
<td>Lagging behind other POEs on border crossing efficiency</td>
<td>Partner with local colleges and universities to study traffic impacts</td>
</tr>
</tbody>
</table>
## Issues/Challenges
- Unreliable crossing times
- Lack of connectivity to other modes
- Heavy student usage of border crossings
- Border crossings with no connectivity on Mexican side
- Security issues

## Opportunities
- Use technology to improve/optimize border crossings
- Coordination with other studies
- Expand capacity of border crossings
- Add pedestrian amenities
- Separation of truck and personal vehicle traffic
COMMON THEMES
## Summary by Region

<table>
<thead>
<tr>
<th>Issues/Challenges</th>
<th>Laredo</th>
<th>Rio Grande Valley</th>
<th>El Paso</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Lane closures at border crossings occur too often</td>
<td>• Lack of redundant crossing locations to relieve burdened infrastructure</td>
<td>• Unreliable crossing times</td>
<td></td>
</tr>
<tr>
<td>• Poor infrastructure condition</td>
<td>• Poor connectivity to regional transportation system on US side</td>
<td>• Lack of connectivity to other modes</td>
<td></td>
</tr>
<tr>
<td>• Multiple inspections for border crossing cargo</td>
<td>• Rapid growth of freight volumes</td>
<td>• Heavy student usage of border crossings</td>
<td></td>
</tr>
<tr>
<td>• Congestion at interstate checkpoints</td>
<td>• Lengthy produce inspections and lack of qualified inspectors</td>
<td>• Border crossings with no connectivity on Mexican side</td>
<td></td>
</tr>
<tr>
<td>• Insufficient CBP personnel</td>
<td>• Security issues</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Inadequate hours of operation</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Opportunities

<table>
<thead>
<tr>
<th>Laredo</th>
<th>Rio Grande Valley</th>
<th>El Paso</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Maximize underutilized capacity at existing crossings</td>
<td>• Use technology to improve border crossing efficiency</td>
<td>• Use technology to improve/optimize border crossings</td>
</tr>
<tr>
<td>• Expand programs such as Joint Inspections and UCP</td>
<td>• Improve connectivity to transportation network beyond border crossings</td>
<td>• Coordination with other studies</td>
</tr>
<tr>
<td>• Increase capacity of transportation network linking border crossings</td>
<td>• Need more oversize/overweight corridors</td>
<td>• Expand capacity of border crossings</td>
</tr>
<tr>
<td>• Expand supply of warehousing</td>
<td>• Increase capacity of border crossings</td>
<td>• Add pedestrian amenities</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Separation of truck and personal vehicle traffic</td>
</tr>
</tbody>
</table>
Common Suggestions to Improve Border Transportation

- Increase staff at POEs
- More open lanes at POEs
- Develop more/new POEs
- Extended POE hours of operations
- Joint inspections/more efficiency
- More and better maintained roadway infrastructure
- Increase in use of technology
- Better mass transit system, pedestrian access
- Improve reliability of crossing information
- More infrastructure funding
GOALS & OBJECTIVES
Goals and Objectives Overview

What are the elements of border transportation planning?

What are our Draft Vision and Mission Statements?

What were the priority goals in Round 1 BNRSC Meetings?

What feedback do you have on Draft Objectives?
Elements of Transportation Planning

**Vision:**
Aspirational statement on the future of the Texas-Mexico border

**Mission:**
Statement of how the BTMP will support the vision

**Goal:**
Aspirational areas of focus for the BTMP

**Objective:**
Specific, measurable priorities for the BTMP

**Performance Measures:**
Quantifiable indicators to assess performance
Draft Vision and Mission Statements

Vision:

To collaboratively create integrated and efficient binational transportation mobility of people and goods across the Texas-Mexico border and to promote economic development that benefits the binational Texas-Mexico border region, Texas, the United States, and Mexico.

Mission:

To develop and implement trade, economic development, and transportation strategies and public policies, programs, and projects that facilitate US-Mexico border trade and cross-border movement of people, creates efficient multimodal corridors, and enhance the connections in the binational border region.
<table>
<thead>
<tr>
<th>Goal Area</th>
<th>Goal Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Safety and Security</td>
<td>Improve binational, multimodal transportation safety and security</td>
</tr>
<tr>
<td>Economic Competitiveness</td>
<td>Improve the contribution of the binational transportation system for economic competitiveness, productivity, and development in the border regions and beyond</td>
</tr>
<tr>
<td>Mobility and Reliability</td>
<td>Reduce congestion and improve system efficiency and performance on the binational transportation system</td>
</tr>
<tr>
<td>Multimodal Connectivity</td>
<td>Provide binational transportation choices and improved system connectivity for all modes</td>
</tr>
<tr>
<td>Sustainable Funding</td>
<td>Identify and sustain funding sources for the binational transportation system</td>
</tr>
<tr>
<td>Stewardship</td>
<td>Manage environmental and agency resources responsibly and foster accountability and transparency in decision-making</td>
</tr>
<tr>
<td>Customer Service</td>
<td>Understand and incorporate customer feedback in decision-making processes and be transparent in all agency communications</td>
</tr>
<tr>
<td>Cross-Border Resiliency</td>
<td>Capacity of the system to continue operations after disasters/emergency events</td>
</tr>
<tr>
<td>Asset Preservation</td>
<td>Maintain and preserve infrastructure that supports multimodal, binational movement of goods and people</td>
</tr>
</tbody>
</table>
Priority Goals in Round 1 BNRSC Meetings

1. Mobility and Reliability
2. Multimodal Connectivity/Economic Competitiveness

Rio Grande Valley/Tamaulipas

Laredo/Coahuila/Nuevo León/Tamaulipas

El Paso/Santa Teresa/Chihuahua

1. Mobility and Reliability
2. Economic Competitiveness
BNRSC DISCUSSION

Provide input to formulate Objectives for each BTMP Goal
DATA COLLECTION
Inventory and Analysis
Data Collection Overview

- What are we trying to achieve through data collection and analysis?
- What data sources will help us develop the BTMP?
- What is the BTMP Stakeholder Data Questionnaire?
- What are the preliminary data gaps?
- What are the next steps and BNRSC role?
Data Collection and Analysis Goals

Develop a data-driven binational and multimodal BTMP to:

- Provide comprehensive understanding of existing and emerging data sources
- Assess data suitability to address BTMP goals and objectives
- Apply data for BTMP needs assessment, economic analysis, and forecasting
- Recommend BTMP performance measures and prioritization
- Create a Data Clearinghouse for analysis on other BTMP tasks and for use by all stakeholders
Data Collection, Inventory, and Analysis Workflow

- **PLAN**
  - BTMP Data Collection, Inventory, and Analysis Plan

- **COLLECT**
  - Binational Data Inventory and Collection

- **ANALYZE**
  - Identify Data Gaps
  - Address Data Gaps and Needs
  - Data Collection and Synthesis

- **REPORT**
  - Data Reporting and Clearinghouse
  - Technical Memorandum: Final Data Inventory and Metadata
  - Draft and Final Baseline Conditions Report and Presentation
### Data Sources

#### PLANS & STUDIES
- Transportation Plans and Studies
- Land Use Studies
- Economic Development Plans
- International Trade Studies
- Environmental Studies

#### QUANTITATIVE & QUALITATIVE DATA
- Statistical Data
- Surveys
- Operational Data
- Land Use Data
- Multimodal Transportation Network
Binational Transportation Data Sources

Modal Category

Commercial Vehicles
- Railway
- Maritime
- Aviation
- Pipeline

Bicycle and Pedestrians
- Public Transport
- Private Vehicles
- Aviation

Freight

Passenger

Trip Purpose
How Much Data Have we Collected?

317 Data Sources related to BTMP Goals

- Road 50%
- Multiple 20%
- Air 11%
- Maritime 10%
- Pipeline 3%
- Transit 2%
- Binational 5%
- Texas 58%
- Mexico 37%
Methods Used to Collect Data

Legend

- Data Stakeholders (US and Mexico)
- Collection Methods

Collection Methods:
- Desk Research
- Data Questionnaire
- Stakeholder Meetings
- Interviews

Data Sources:
- Local and Regional Gov’t Agencies
- State Gov’t Agencies
- Federal Gov’t Agencies
- Infrastructure Owners
- Industry Stakeholders
We need your input on plans, studies, and data sources for the BTMP

Brief questionnaire – English and Spanish options

surveymonkey.com/r/BTMPData


Types of Data Gaps we are Currently Seeing

- Initial comparison of data sources focusing on agency data from federal and state sources

- Across many data sets (US and Mexico) differences in:

<table>
<thead>
<tr>
<th>Granularity</th>
<th>Linkages</th>
<th>Consistency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Differences in detail: geography, classification</td>
<td>Trip tracing – inland, intermodal shipments, drayage, and people movements between modes and across the border</td>
<td>Method and timing collection</td>
</tr>
<tr>
<td>Geography – city, county, states</td>
<td>Time Intervals – daily, weekly, monthly</td>
<td>Time lag from data collection to reporting</td>
</tr>
<tr>
<td>Time Intervals – daily, weekly, monthly</td>
<td>Characteristics of people and goods</td>
<td>Definitions and classifications</td>
</tr>
<tr>
<td>Characteristics of people and goods</td>
<td></td>
<td>Assumptions used for derived data</td>
</tr>
</tbody>
</table>
Next Steps: Data Collection Process

Collect and Inventory
Continue binational data collection (stakeholders, agencies, trade groups, businesses, and others)

Analyze and Validate
Data attributes, quality, and coverage checks

Identify Gaps
In coverage, differences in granularity, linkages, and consistency

Gap Closing Strategies
New data sources, data fusion methods
BNRSC Next Steps

- Participate in the BTMP Data Collection Questionnaire
- Identify critical data stakeholders (provide to BTMP team)
- Provide input, as needed, on data gap-closing strategies
CORRIDOR DESIGNATION
Corridor Designation Strategy

Daniel B. Wesson
March 13, 2019

1. Database/Inventory
2. Goals & Objectives, Multi-Criteria Analysis Framework
3. Forecasts
4. Economic Analysis

Binational/Multimodal Transportation System and Needs Assessment Plan

Define Analysis Areas/Spheres of Influence

Multimodal Cross-Border Network Designation Criteria & Analysis Framework

Develop Current Multi-Modal Profiles (Policies, Economics, Land Use)

Develop Future Multi-Modal Profiles

Identify and Designate Future Cross-Border Multimodal Corridors

Corridor Designation Report

To Needs Assessment Strategy
### Designation Criteria & Analysis Framework

<table>
<thead>
<tr>
<th>Purpose</th>
<th>Key Inputs</th>
<th>Outcomes</th>
</tr>
</thead>
</table>
| - Develop analysis criteria & framework, and existing modal profiles to support corridor designations and needs for future corridor designations:  
  - POEs  
  - POE support system  
  - Transportation network system | - Stakeholder workshops & discussions  
- Goals & Objectives, multi-criteria analysis framework  
- Database/inventory  
- Profiles will include transportation demand and multimodal performance, land use, economic, key/emerging logistics & supply chains | - Document available tools, performance measures, and data in analysis framework  
- Link performance measures & analysis framework to goals & objectives  
- Identify performance by border regions, analysis areas & spheres of influence  
- Document existing modal profiles to develop future profile and needs analysis |
Needs Assessment Strategy

From Corridor Designation Strategy

- Database/Inventory
- Goals & Objectives, Multi-Criteria Analysis Framework
- Forecasts
- Economic Analysis

Stakeholder Workshops & Discussions

- SWOT Analysis
- Trends, Issues, Deficiencies, Conditions, Performance
- Binational Corridors and Border Crossing Needs Assessment

Analytical Input

- Needs Assessment Report

NEEDS ASSESSMENT

REPORT
Preliminary Inventory of Binational Infrastructure – Sources

- Compiled information on binational, multimodal infrastructure from the following sources:
  - Corridors presented during BTAC (December 2018) by Mexican States of Chihuahua, Coahuila, Nuevo Leon and Tamaulipas
  - Freight Mobility Plan (2018)
  - International Trade Corridor Plan (2018)
  - Texas Border District Trade Transportation Activities (Jan. 2019)
  - Texas Border Master Plans from 2012 and 2013

- Developed “layered” maps showing infrastructure for the following modes
  - Highway
  - Pedestrian/Bicycle
  - Transit
  - Rail
  - Airports
  - Seaports
  - Pipeline

- Goal of representing key infrastructure to be analyzed as part of the BTMP
Multi-Regional Corridors – Initial Review

El Paso/Santa Teresa/Chihuahua Region

- Highway Trade Corridor
- La Entrada al Pacífico Corridor
- Emerging Corridor

Map showing highways and bridges connecting El Paso, Santa Teresa, Ciudad Juárez, and other locations in the Texas-Mexico border region.
BNRSC DISCUSSION

Are there any corridors missing? (including last-mile corridors)
BNRSC DISCUSSION

Are there bottlenecks and if so, in which facility type (POEs, supporting facilities, multimodal transportation system)?
BNRSC DISCUSSION

Are there any ideas for addressing those bottlenecks?
Binational Rail Network – Preliminary Inventory

**Railroads**

**Texas**
- Class I
  - BNSF
- Kansas City Southern
- Union Pacific
- Shortline/Regional

**Mexico**
- Kansas City Southern De México
- Línea Coahuila Durango
- Ferrocarril Mexicano
- Vías Remanentes

Border Crossing

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Texas-Mexico Border Transportation Master Plan

June 5, 2019
BNRSC DISCUSSION

Are there any corridors missing?
BNRSC DISCUSSION

Are there bottlenecks and if so, in which facility type (POEs, supporting facilities, multimodal transportation system)?
BNRSC DISCUSSION

Are there any ideas for addressing those bottlenecks?
Binational Airports & Seaports Infrastructure – Preliminary Inventory

Airports and Seaports

- Airport
- Seaport

Map of Texas-Mexico border showing airports and seaports.
BNRSC DISCUSSION

Is there any infrastructure missing?
BNRSC DISCUSSION

Are there bottlenecks and if so, in which facility type (POEs, supporting facilities, multimodal transportation system)?
BNRSC DISCUSSION

Are there any ideas for addressing those bottlenecks?
Binational Pipeline Infrastructure – Preliminary Inventory - El Paso

Pipelines

- Natural Gas & Other Gas Pipelines
- Crude Oil Pipelines
- Hazardous Liquids Pipelines
- Border Crossing

Texas-Mexico Border Transportation Master Plan

June 5, 2019
BNRSC DISCUSSION

Are there any pipelines missing?
BNRSC DISCUSSION

Are there capacity constraints or intermodal connectivity issues and if so, where?
BNRSC DISCUSSION

Are there any ideas for addressing those capacity constraints or intermodal connectivity issues?
### Study Tasks Three Month Look-Ahead

<table>
<thead>
<tr>
<th>Data Collection</th>
<th>Corridor Analysis</th>
<th>Goals &amp; Objectives</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Process results from Data Questionnaire</td>
<td>- Identify corridors that will be analyzed and their characteristics</td>
<td>- Develop objectives for the BTMP that align with the goals and the available data</td>
</tr>
<tr>
<td>- Begin filling up gaps on Data</td>
<td>- Develop preliminary corridor-level performance metrics to be used to assess the efficiency on the movement of goods and people across the border</td>
<td>- Develop high-level project prioritization framework</td>
</tr>
<tr>
<td>- Identify Binational Supply Chains through consultations and begin analyzing them</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Next BTAC Meeting</th>
<th>Next BNRSC Meeting – September</th>
</tr>
</thead>
<tbody>
<tr>
<td>- TBD</td>
<td>- Objectives – Report out</td>
</tr>
<tr>
<td></td>
<td>- Report on preliminary baseline data analytics</td>
</tr>
<tr>
<td></td>
<td>- Final discussion on issues, challenges and opportunities at the corridor level</td>
</tr>
<tr>
<td></td>
<td>- Overview of high-level prioritization framework</td>
</tr>
<tr>
<td></td>
<td>- Extended Public Outreach Plan for October</td>
</tr>
</tbody>
</table>
Contact Info

Texas-Mexico BTMP Project Managers

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Phone: 512-685-2955